Firm	Total fee earners	Total number of partners	Women as a % of partners	Number of equity partners	Female equity partners	Women as a % of equity partners	Flexibility - part- time/flexible hours - % of partners	Total senior associates	Women as a % of senior associates	Conducted a gender pay audit? Y/N	Paid parental leave for primary carer (weeks)	Paid parental leave for secondary carer (weeks)	Number of staff taking parental leave female/male in last 12 months	WGEA Employer of Choice for Gender Equality 2014	Billable hours targets	WLANSW corporate member yes/no	Ranking in 2013 WLANSW results	Other Diversity and Inclusion initiatives
TressCox	102	37	43.2	22	2	9.1	21.6	23	82.6	N	14	2	11F 2M	20.4		Y	4	
Maddocks	204	68	33.8	37	9	24.3	14.7	68	63.2	Υ	12	2	31F 15M	Y	6.5	Y	5	
Gilbert + Tobin	254	69	33.3	67	22	32.8	7.2	58	62.1	Y	18	3	24F 8M	Y	7.0	N	1	Board actively engaged in the promotion of women to partnership
Quinn Emanuel Urquhart &	7	3	33.3				0.0	1	0						7.5	N		
Griffith Hack	69	35	31.4	21	4	19.1	2.9	15	53.3	Y	12	1	17F 2M		5 patent and TM attorneys, 6 lawyers	N	8	
Lander & Rogers	200	67	31.3				19.4	63	61.9	Y	20	3	10F 0M		6.5	N	3	
Holding Redlich	147	54	29.6	38	10	26.3	5.6	41	70.7	Y	18	2	22F 6M	Y			6	
Squire Patton Boggs	67	17	29.4	00		00	11.8	13	69.2		40	_	005 714	V	7.0	N Y	41	HEL SETTING AND CONTRACTOR OF THE CONTRACTOR OF
Henry Davis York Russell Kennedy	172 63	45 32	28.9 28.1	30 12	2	20 16.7	9.4	57 22	59.6 36.4	Y	12 13	2 2	23F 7M 13F 5M	Ť	6.0	N N	2	"Flexibility Manager" to ensure equity for employees Parental leave booklet for employees; women's networking committee
Hunt & Hunt	185	58	27.6	26	4	15.4	10.3	41	61	N	12	1	4F 2M		6.5	Y	10	Tietworking continues
Hall & Wilcox	213	52	26.9	25	7	28	5.8	43	62.8	N	12	1	9F 1M		7.0	Y	9	
Gadens Sydney, Brisbane, Melbourne	524	137	26.3	58	7	12.1	13.9	88	52.3	Y	14	1	50F 4M		6.0	N	13	
King & Wood Mallesons	574	155	25.2	144	36	25	7.7	210	53.3	Y	18	3	91F 20M		7.0	Y	11	30% partnership target by 2015; networks to support
Wotton & Kearney	81	16	25	8	1	12.5	0.0	32	70	Υ	10	N	7F 0M		6 to 7	N	36	
Corrs Chambers Westgarth	623	133	24.8	124	28	22.6	10.6	161	65.8	Y	18	3	89F 14M	Y	6 to 7	N	16	Partner of Melbourne Uni's Gender Equality Project; unconscious bias training
Norton Rose Fulbright	476	133	24.8	134	27	20.2	9.8	128	60.9	Y	14	2	22F 9M	Y		N	19	inclusive leadership training; unconscious bias training
Johnson Winter & Slattery	91	62	24.2	26	2	7.7	14.5			N	16	1	5F 3M		-	N		
M+K Lawyers	99	50	24				14.0	29	44.8	N	4	1	0F 1M		6.5	Y	34	
Cooper Grace Ward	98	21	23.8	12	1	8.3	0.0	25	72	Υ	8	2	16F 1M		6.0	N	33	Values embedded in all policies
DLA Piper	313	89	23.6	93	17	18.3	6.7	99	65.7	Y	8	2	42F 7M	Y	6.6 partners, 7.1 special counsel, 3.7 graduates	N	25	
Ashurst Australia	508	153	22.9	172	40	23.3	5.9	176	59.1	Y	18	1	90F 34M	Y		Y	15	Women's mentoring program; unconscious bias trainin offered; 25% 2018 target for women in management positions
Dibbs Barker	111	48	22.9	39	7	18	8.3	17	64.7	N	12	1	13F 5M			Υ	39	
Seafarth Shaw	20	9	22.2				11.1	6	83.3						6.8	N		
Herbert Smith Freehills Australia	876	180	21.8	174	33	19	8.3	279	64.2	Y	18	3	121F 25M			Y	22	Gender targets for partnership promotions; unconsciou bias training; sponsorship
K&L Gates Australia	206	69	21.7	47	9	19.2	7.2	74	71.6	Y	14	2	49F 9M	Y			24	Strategic focus on improving gender diversity; 25% targets; Women In the Profession Committees; promotion of achievements
Thomson Geer	276	89	21.3	55	7	12.7	10.1	72	52.8	Y	12	2	46F 1M		5 for graduates, 6 all	N	42	
Allens		148	20.9	152	28	18.4	9.5		60.1	Y	18	3	45F 17M	Y		N	32	New merit-based career progression model
Baker & McKenzie	211	87	20.7	45	5	11.1	8.0	56	67.9	Y	14	3	23F 4M	Y	7.0	N	28	Gender diversity program; diversity and flexibility steeringroup
TurksLegal	69	29	20.7				6.9	19	73.7						6.5	N		
Moray & Agnew	230	79	20.3	66	12	18.2	6.3	57	61.4	Y	12	1	22F 9M		6.5	N	31	
Sparke Helmore Clayton Utz	299 687	64 178	20.3	37 195	5 37	13.5 19	3.1 5.6	72 185	56.9 54.1	Y	14 14	2	24 8 102F 28M	Y	6 to 7 6.5 partners/7 lawyers	N Y	20 27	New flexibility policies; retention strategy  Professional women's networking group; unconscious
	]	1.0		1	]		]		]	· .	l	-				· .	1 -	hige training: diversity projects

1. Information in columns C,D and H taken from the AFR's Partnership Survey published in the AFR on 26 June 2015, and the information in columns B,I, J, and P published on Friday 3 July 2015 http://www.afr.com/business/legal/interactive--law-partnership-survey-20140714-12j69g?login\_token=ANPI1BQyQwxavIIISg\_PCUWun78rs\_KpXI-2. Information in columns E,F,G, K,L,M, N and S from the public WGEA reports for the period 2013-14 submitted to the Workplace Gender Equality Agency (note that organisations of less than 100 do not need to report, some other firm reports could not be found through the WGEA site) Note that numbers in columns C and E may not match due to a number of factors including: timing differences between the WGEA and AFR data collection points, or firms that have salaried/fixed draw and equity partners

52.9

66.7

52.9

72.7

75

58.1

42

104

55

40

31

11.5

5.1

3.6

4.0

2.9

3. Information in column O from the 2014 EOCGE results www.wgea.gov.au/sites/default/files/WGEA%20Employer%20of%20Choice%20for%20Gender%20Equality%20citation%20holders%202014.pdf

16.4

14.7

48

196

55

75

35

114

36

18

24

185

15

33

7.1

13.2

8.3

5.6

8.3

17.8

4. Shading in column D represents those firms who are above the female partner average for the gender profile of partners in private firms based on 2014 data as reported in the 2014 Profile of the Solicitors of NSW, March 2015 report prepared by Urbis for the Law Society of New South Wales, p23 (40+ partners 23.1%, 21 to 39 partners 25.4%, 11 to 20 partners 20.4%, 5 to 10 partners 23.3%, 2 - 4 partners 22%). As it is the first time we have reported on equity partners, we have started from an assumption all have improved.

12

18

12

12

18

14

17F 0M

16F 7M

35F 10M

31F 7M

11F 2M

11F 16M

66F 18M

38

40

26

23

Ν

N

bias training; diversity projects

diversity council to identify diversity issues

Gender equality strategy; aim to develop targets High proportion of females in workforce

4.9 - 6.4

6 partners, 6.7 solicitors, 5.8 conveyancers, 5 paralegals

5 for partners, 5.5

6.8

6.5

Meets 2014 female partner	
average with improved	
figures from 2013	
Meets 2014 female partner	
average with lower figures	
than 2013	
Below 2014 female partner	
average with improved	
figures from 2013	

107

547

145

200

80

Piper Alderman CBP Lawyers

HWL Ebsworth

McCullough Robertson

Mills Oakley Lawyers

Minter Ellison Legal Group\*

Arnold Bloch Leibler

Firm	Total fee	Total	Women as a	Number of	Female	Women as a	Flexibility -	Total senior	Women as a	Conducted	Paid	Paid	Number of staff	WGEA	Billable hours	WLANSW	Ranking in	Other Diversity and Inclusion initiatives
	earners	number of	% of	equity	equity	% of equity	part-	associates	% of senior	a gender	parental	parental	taking parental	Employer of	targets	corporate	2013	
		partners	partners	partners	partners	partners	time/flexible		associates	pay audit?	leave for	leave for	leave	Choice for		member	WLANSW	
							hours - % of			Y/N	primary	secondary	female/male in	Gender		yes/no	results	
							partners				carer	carer	last 12 months	Equality				
											(weeks)	(weeks)		2014				
Below 2014 female partner																		
average with lower figures																		

The 2013 NSW Law Society benchmark figure for the percentage of female principals in all firms was 23.3%. Source: Thought leadership, Progress Report Table 13